

## **REPORT OF THE SOUTH NOTTINGHAMSHIRE TRANSFORMATION PARTNERSHIP TO THE JOINT HEALTH SCRUTINY COMMITTEE**

### **TRANSFORMING HEALTH AND SOCIAL CARE IN SOUTH NOTTINGHAMSHIRE**

16<sup>th</sup> JUNE 2015

#### **CONTEXT**

Health and social care services need to continually develop to remain responsive in an ever changing global context. Within South Nottinghamshire the health and social care system needs to be fundamentally reshaped if it is going to continue to provide sustainable, high quality care for the local population going forward.

#### **THE AMBITION**

Twelve partner organisations, commissioners and providers from health and social care, have come together with local citizens in the South Nottinghamshire Transformation Partnership (SNTP). The aim of the Partnership is to improve the health and wellbeing of the people served through the development of a sustainable, high quality health and social care system for everyone.

Over 3,000 local people together with health and care staff and other key stakeholders have been engaged in determining the ambition for the system of care, with confirmation that this should be focused on:

- Care centred around the needs of individuals not institutions
- Teams working together across organisational boundaries
- Resources shifted to preventive, proactive care based closer to people's homes
- Hospitals and care homes only for people who need to be in these care settings
- High quality, accessible, sustainable services based on the real needs of the population.

A high level five year Strategy was agreed by the partner organisations in September 2014.

Work is now commencing on the development of the detailed service strategy which will take the form of a Strategic Outline Case (SOC). Patients, carers and the local population will be actively engaged in the development of this strategy. The SNTP's Citizens Advisory Group, which comprises a patient/service user from each of the partner organisations, will oversee meaningful engagement ensuring patients / services users are placed at the heart of this strategy.

#### **THE SOUTH NOTTINGHAMSHIRE TRANSFORMATION PARTNERSHIP**

The SNTP has an established Transformation Board comprising a senior executive lead from each partner organisation. The Board, which is chaired by a lay representative with citizen involvement, provides the overarching, strategic governing group for the work of the Partnership.

Each partner organisation has signed up to a Partnership Compact which outlines the context for change, the principles for working together, the responsibilities of the Partnership, the governance arrangements and the programme of joint work. As part of the commitment to collaborative working for a sustainable, high quality system, the Partnership is identifying the measures that it will use to track joint success. These measures will form the basis of a public commitment to action and will be presented, on a regular basis, in a common report to each partner's board or equivalent.

The Partnership Compact has also been presented to, and endorsed by, both the Nottingham City and Nottinghamshire County Health and Wellbeing Boards.

## WORK TO DATE

Work has been undertaken to understand the characteristics, and transformation journeys, of internationally renowned health and social care systems that are further ahead in securing quality and sustainable systems of care. These systems have all focused on cultural, operational (including infrastructure), financial and contractual change. Taking this into account, a number of work-streams and groups have been initiated locally.

The work-streams include:

- **Service work-streams** for example: urgent care. The service work-streams are supporting the development of the detailed service strategy and enabling service developments where early impact can be gained in securing system quality and sustainability. For example the urgent care work-stream is, in part, focusing on the bringing together of primary care clinicians with community health and social care professionals into locality based multi-disciplinary teams to provide joined up care to people with frailty and complex needs, supporting them to stay well wherever possible as well as intervening early to prevent admissions and/or enable early discharge from hospital where required.
- **Enabling work-streams** currently focused on communications and engagement, workforce, and information technology.
- **Cross cutting work-streams** currently focused on finance, system development together with governance and assurance.

A number of groups have also been established including a Citizen's Advisory Group, as confirmed above, and a Clinical Leaders Forum to ensure that service strategy and developments are clinically led, based on evidence and best practice.

Separate Provider and Commissioning Groups are also in operation. The Commissioning Group has been reviewing the current model of commissioning, including payment and contractual mechanisms, and has made a case for change for new mechanisms which best enable the service developments needed. This case for change has been signed off by both of the Chairs of the Health and Wellbeing Boards.

## NEXT STEPS

The next steps for the SNTP are to:

1. Build upon the South Notts five year Strategy by developing a Strategic Outline Case (SOC) for the future system of care. The purpose of the SOC is to:
  - Confirm the strategic context and case for change;
  - Identify and undertake an initial review of a wide range of options for the future;
  - Provide early analysis of the shortlisted options; and
  - Provide stakeholders with an early indication of the preferred way forward.

The SOC will be developed with the twelve partner organisations and will underpin all future business cases and plans in South Notts. An engagement process will be required from the outset seeking advice from the SNTP Citizen's Advisory Group about the best approach to involving the public at this stage.

2. Seek Joint Health Scrutiny Committee advice on the level and timing of engagement / consultation activities as plans are developed in more detail. A project plan will be agreed by July 2015 which will propose timescales for:

- Completion of the SOC by the end of October 2015; and
- Review and approval by partner Boards, or equivalent, in November / December.

The scope of the proposals is uncertain at this stage, but it would be much appreciated if the Joint Health Scrutiny Committee could receive an update on the emerging case for change and options prior to consideration by the partner boards. This would provide the opportunity to consider what level of engagement / consultation would be required at the next stage and plan for pre-consultation discussions as required.

3. Progress the implementation of early impact service developments – throughout 2015/16 and beyond.

### RECOMMENDATIONS

The Joint Health Scrutiny Committee is asked to:

- Receive this report and a presentation, with further information, at its meeting on 16th June 2015
- Advise on working and reporting arrangements as well as approach to preparing for any future public consultation.

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May 2015