

| | 21 July | 18 August | 22 September | 20 October | 17 November | 15 December | 19 January | 16 February | 16 March | 20 April | May (TBC) |
|---------------------|---|--|---|--|---|---|---|--|---|---|--|
| Key Events | | | | | | | | | | | |
| Agenda Items | Commissioning and Procurement Support for Council-Owned Companies | | External Audit Reports for all companies and NCC | Summary financial year end position 2019-20 City Council companies | Summary six-monthly or annual performance of NCC companies | | Companies Conference | | | | Summary year end position 2020-21 NCC companies |
| | | | Financial Governance Standards for City Council Companies | | Company Director Training & Development Roles & Responsibilities of members on company boards | | | | | | Companies Governance Executive Sub Committee Annual Report |
| | | | | | | | | | | | |
| | E | X | E | M | P | T | I | T | E | M | S |
| | Presentation by Group Company (NCT) Strategic plan Business Plan Financial update | Presentation by Group Company (Thomas Bow) Strategic plan Business Plan Financial update | Presentation by Group Company (Blueprint) Strategic plan Business Plan Financial update | Presentation by Group Company (NIC update) Strategic plan Business Plan Financial update | Presentation by Group Company (NRB) Strategic plan Business Plan Financial update | Presentation by Group Company (EE update) Strategic plan Business Plan Financial update | Presentation by Group Company (NCH) Strategic plan Business Plan Financial update | Presentation by Group Company (NCT update) Strategic plan Business Plan Financial update | Presentation by Group Company (Futures) Strategic plan Business Plan Financial update | Presentation by Group Company (Thomas Bow update) Strategic plan Business Plan Financial update | Presentation by Group Company (NIC update) Strategic plan Business Plan Financial update |
| | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2020-21 | City Council Companies Financial Performance Report 2021-22 |
| | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans | Significant change in existing company plans |
| | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation | Approval of New Companies business cases and formation |

Key - Exempt Item