

# Nottingham City Council Project Initiation Document

Development of options for more independent living (Supported Living)

Lead Officer : Oliver Bolam



**Nottingham**

**City Council**

# Project aim and objectives

## Project aim

To promote independence and increase the number of citizens in supported living arrangements

## Project objectives

Promoting the shift for citizens from residential care to supported living arrangements

Increasing the total of citizens in supported living arrangements in cohorts of 60 each year from 2022/23

Placing adults into supported living opposed to residential care in the first instance where appropriate



# Project outcomes

What specifically  
will be different?  
*(Project Outputs)*

Provision of the  
right interventions  
to maintain  
independence and  
promotion of the  
shift for citizens  
from residential  
care to supported  
living  
arrangements



What is the  
direct impact of  
the change?  
*(Project Outcomes)*

More citizens  
having a home of  
their own to live  
independently



How we will  
know outcomes  
have been  
achieved?  
*(Measures)*

An increased  
number of citizens  
in supported living

Reduced  
proportion of  
citizens in  
residential care (for  
citizens with  
learning disabilities  
or mental ill health)



What strategic  
outcomes will  
this contribute  
towards?

Citizens are able to  
stay safe, well and  
live as independently  
as possible (the core  
aim of supported  
living is to restore and  
retain an individual's  
independence  
through supported  
living arrangements  
opposed to residential  
care)

Maximises  
independence and  
provides better value  
for money



# Project financial benefits

| Detail of individual transformation savings                           |   |                |                |                |                |
|---|---|----------------|----------------|----------------|----------------|
| Preferred Option Name   | Narrative   | Year 1 - 22/23 | Year 2 - 23/24 | Year 3 - 24/25 | Year 4 - 25/26 |
| Development of options for more independent living (Supported living) | Continue to move citizens out of existing residential and nursing placements and into supported living - u65's. | 144,543        | 220,839        | 533,921        | 702,219        |

60 moves per year in 2022/23 to 2024/25 with no further moves captured in the saving for 2025/26. The saving shown in 2025/26 is the cumulative full year impact of the savings made between 2022/23 and 2024/25.



# Project plan (Project development and next 42 supported living moves)

| Strategic Milestones   | Completion Date             |
|--|-----------------------------|
| OBC approved and approval to recruit resources                     | December 2021 - Complete    |
| Project Initiation Document developed and approved                 | January 2022 - Complete     |
| Project Performance Reporting developed and approved               | February 2022 - Complete    |
| Quality assurance and safeguarding approach developed and approved | February 2022 - In Progress |
| Hunger Hill moves completed  | February 2022 - In Progress |
| Palm Street moves completed  | February 2022 - In Progress |
| St Andrew's Hall moves completed                                   | March 2022                  |
| Co-production opportunities explored                               | March 2022                  |
| Newly recruited practitioners allocated work                       | March 2022                  |
| Date of next moves confirmed                                       | April 2022                  |



# Project risks and issues

| Ref          | Description  | Date Logged  | Resolution Date | Owner          | RAG | Mitigating Actions  |
|--------------|--|--------------|-----------------|----------------|-----|---|
| <b>SL001</b> | There is a risk of significant challenge for external providers to recruit, which may result in providers not having enough resources to deliver commissioned services. This in turn could lead to inappropriate provision/placement of services for citizens. | January 2022 | Ongoing         | Karla Banfield | A   | Commissioning are exploring recruitment and rotation opportunities  |
| <b>SL002</b> | There is insufficient capacity to carry out the transformation programme as well as all statutory duties.  | January 2022 | March 2022      | Oliver Bolam   | G   | Resources identified within the OBC and approved for recruitment<br>Additional resource recruited to support the programme and further recruitment underway |



# Project risks and issues

| Ref          | Description   | Date Logged  | Resolution Date    | Owner              | RAG | Mitigating Actions   |
|--------------|---|--------------|--------------------|--------------------|-----|--|
| <b>SL003</b> | A lack of suitable properties to develop into supported living  | January 2022 | Ongoing monitoring | Claire Labdon-West | G   | Plan in place with sufficient properties identified at this stage<br><br>Ongoing monitoring of suitable provision in place |
| <b>SL004</b> | Challenges in the building construction industry (cost of construction has increased by approximately 30%). The model is dependent on developers receiving a return on their investment from Enhanced Housing Benefit (if EHB doesn't provide that return the model will fall over) | January 2022 | Ongoing monitoring | Claire Labdon-West | G   | Explore options for return on investment if Enhanced Housing<br><br>Benefit no longer provides the level of return         |



# Project dependencies

| The project is dependent on / has a dependency to  | Impact of this dependency   | Dependency management approach  |
|--|---|---|
| Savings being achieved in the O/T reviews project in the BAU book that will be used in order to negate a loss for year 2 (staffing costs of £0.237m) | If this target is not met, the project will face a loss of £0.237m for year 2 | Close monitoring of the savings targets and projections in the OT reviews project |

