

Commissioning and Procurement Executive Committee – 12 July 2022

Subject:	Commissioning of substance misuse treatment and recovery services for Nottingham		
Corporate Director/ Director:	Catherine Underwood, Corporate Director for People Lucy Hubber, Director of Public Health		
Portfolio Holder(s):	Cllr Linda Woodings (Adults and Health)		
Report author and contact details:	Helen Johnston, Consultant in Public Health helen.johnston@nottinghamcity.gov.uk		
Other colleagues who have provided input:	Steve Oakley, Head of Contracting and Procurement Nancy Cordy, Senior Public Health Strategy & Service Improvement Manager		
Key Decision	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	Subject to call-in <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Reasons: <input checked="" type="checkbox"/> Expenditure <input checked="" type="checkbox"/> Income <input type="checkbox"/> Savings of £750,000 or more taking account of the overall impact of the decision			<input checked="" type="checkbox"/> Revenue <input type="checkbox"/> Capital
Significant impact on communities in two or more wards in the City			<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Type of expenditure: <input checked="" type="checkbox"/> Revenue <input type="checkbox"/> Capital If Capital, provide the date considered by Capital Board Date:			
Total value of the decision: £64,619,145			
Wards affected: City-wide			
Date of consultation with Portfolio Holder: 22 June 2022			
Relevant Council Plan Key Outcome:			
Clean and Connected Communities	<input type="checkbox"/>		
Keeping Nottingham Working	<input type="checkbox"/>		
Carbon Neutral by 2028	<input type="checkbox"/>		
Safer Nottingham	<input checked="" type="checkbox"/>		
Child-Friendly Nottingham	<input type="checkbox"/>		
Healthy and Inclusive	<input checked="" type="checkbox"/>		
Keeping Nottingham Moving	<input type="checkbox"/>		
Improve the City Centre	<input type="checkbox"/>		
Better Housing	<input type="checkbox"/>		
Financial Stability	<input type="checkbox"/>		
Serving People Well	<input checked="" type="checkbox"/>		
Summary of issues (including benefits to citizens/service users):			
<p>Nottingham's alcohol and drug treatment and recovery system includes an integrated treatment and recovery service for adults, a criminal justice pathway, and services for children and young people and families impacted by substance misuse. The substance misuse treatment and recovery services in Nottingham city need to be re-commissioned, with new contracts to be let from 1 July 2023.</p> <p>The Supplemental Grant has been allocated to Nottingham City to support improvements in the quality and capacity of drug and alcohol treatment 2022/23 to 2024/25. Along with other ring-fenced grant funding and partner funding, this marks a step change in investment in substance misuse services, for consideration alongside the commissioning review to ensure Nottingham has sufficient high-quality service provision.</p> <p>This paper requests the approvals for the re-commissioning of substance misuse treatment and recovery services in Nottingham from July 2023, and the receipt/spend of Supplemental grant.</p>			
Exempt information: None			

Recommendations:	
1	Approve the receipt of up to £2, 899,440 from the Office of the Police & Crime Commissioner as a partner contribution to substance misuse.
2	Approve the receipt of the full allocation for Nottingham of the Supplemental Substance Misuse Treatment and Recovery Grant (including the Inpatient Detoxification grant line) from the Office of Health Improvement & Disparities to 31 March 2025 (total indicative value of £7,064,863), paying attention to grant conditions.
3	Approve the spend of £1,829,466 on substance misuse services and activity to 30 June 2023 as set out in Appendix A
4	Approve the spend of £291,177 of the Inpatient Detoxification Grant through a consortium procurement of additional inpatient detox beds within the Midlands to 31 March 2025.
5	Delegate responsibility to Director of Public Health to agree the service model for the commissioning of substance misuse services against the entire budget available, through applying the insight and commissioning recommendations developed within the strategic commissioning review and in consultation with the Portfolio Holder.
6	Approve undertaking a procurement process for the following services (Appendix B): <ul style="list-style-type: none"> - Integrated drug and alcohol treatment and recovery services for adults - Drug and alcohol treatment and recovery services for people in the criminal justice system - Integrated drug and alcohol treatment and recovery services for children and young people - Family support service for those impacted by substance misuse - Harm reduction service including specialist needle exchange & sexual health - Shared Care in primary care
7	Approve the spend of ring-fenced Public Health Grant, ring-fenced substance misuse grants, and partner funding up to a total value of £62,498,502 on substance misuse services for Nottingham for 1 July 2023 to 30 June 2032, with funding contributions detailed in Appendix C.

1. **Reasons for recommendations**

- 1.1 Substance misuse treatment and recovery services are funded primarily through the Public Health Grant. Recommendation 1 is the receipt of funding from the Office of the Police and Crime Commissioner as a funding partner, and Recommendation 2 to receipt the nationally-allocated Supplemental Substance Misuse Treatment & Recovery Grant. Together these make up the budget for substance misuse services in the scope of this paper.
- 1.2 All of the funding for substance misuse services commissioned by Nottingham City Council sits either under ring-fenced grant conditions (Public Health Grant, Supplemental Grant) or partnership agreements, for which the Director of Public Health is accountable, and the resource must be stewarded in line with these conditions. The Director of Public Health is the appropriate designate for approving the commissioning model in line with clinical governance standards to meet population needs (recommendation 6).
- 1.3 New substance misuse treatment and recovery service contracts need to be let from 1st July 2023. Recommendation 3 refers to spend approvals in the time period ahead of the new service model (to 30th June 2023) set out in

appendix A. Spend approval is also being sought for the 3-year inpatient detox grant to 31 March 2025 (recommendation 4).

- 1.4 A commissioning review of substance misuse services in Nottingham is underway. The procurement exercise for new services needs to be completed in autumn 2022, to allow for service mobilisation in 2023. Recommendations 5-6 refer to the approvals for the re-commissioning of these services. Spend approval is being sought (recommendation 7) for commissioned services under 5+2+2 year contracts against a 9-year budget (Appendix C).
- 1.5 The commissioned services for adults, children, families, the criminal justice pathway, and the harm reduction service will be procured such that additional substance misuse treatment activity grant-funded by the Office of Health Improvement and Disparities is provided by the awarded treatment service provider, as this is not standalone activity.

2. **Background (including outcomes of consultation)**

- 2.1 Local authorities, must, under the conditions of the Public Health Grant: 'have regard to the need to improve the take up of, and outcomes from, its drug and alcohol misuse treatment services, based on an assessment of local need and a plan which has been developed with local health and criminal justice partners'. The ringfenced Public Health Grant for Local Authorities is allocated by the Department of Health and Social Care on an annual basis. The contribution of the Nottingham Public Health grant towards substance misuse services has been calculated for 9 years (Appendix C).
- 2.2 A strategic commissioning review of substance misuse services and the wider system has been designed to understand the current service landscape, needs including emerging trends, and the perspective of people with lived experience. This includes a Joint Strategic Needs Assessment chapter, service reviews and a programme of stakeholder engagement. The review will inform the development of a commissioning model for the highest quality and value treatment and recovery services, reflecting effective pathways with other key services including for mental health and severe multiple disadvantage, meeting the needs of our diverse population, and building on existing good practice. There is guidance for Directors of Public Health on discharging their responsibilities for drug and alcohol services, specifically on the quality (clinical) governance arrangements that must be in place equivalent to NHS standards.
- 2.3 The scope for the re-procurement of substance misuse services comprises the following services and all associated prescribing costs:
 - Integrated adult's substance misuse services for alcohol and drugs: covering Tier 2, Tier 3 Pharmacological and clinical treatment service and Psychosocial, Care Coordination and Recovery Support Service including community rehabilitation;
 - Comprehensive Drugs and Alcohol Service for Children and Young People;
 - Dedicated drug and alcohol family and carer support (impacted by service);
 - Criminal Justice service including arrangements with Nottingham City Police, Probation and CDP for tackling substance-related offending;
 - Shared Care in General Practice;
 - Harm Reduction Service (including sexual health) & Community Needle Exchange.

The commissioning timeline has been set out in Appendix D.

- 2.4 The Harm Reduction Service (including sexual health) is one of the service areas in scope for re-commissioning. A strategic sexual health commissioning review is in progress with a focus on the integrated sexual health services in Nottingham and Nottinghamshire. Learning is being shared across the commissioning reviews.
- 2.5 There are other substance misuse contracts which fall outside of this commissioning exercise, including supervised consumption in pharmacies, the inpatient detoxification provision (that the grant funded activity is additional to) and the hospital alcohol liaison team. The inter-relationship of the substance misuse services that fall outside of the scope of the commissioning review is being considered within the commissioning review to inform the service model.
- 2.6 The national 'From Harm to Hope' 10 Year Drugs plan was published by the government in autumn 2021, building forward from the Dame Carol Black Review. The plan sets out an emphasis on breaking drug supply chains, developing a world-class treatment and recovery system, and reducing the demand for recreational drugs. Ambitious trajectories have been set on increased numbers in treatment, and the plan includes requirements for local areas to develop multi-organisational partnership boards to help coordinate and drive change, with new Commissioning Quality Standards. The Commissioning Quality Standards are expected to be published at the end of June 2022. These will inform the final stage of the local review in July and August, and be reflected in the specifications as they are developed for Nottingham.
- 2.7 The Supplemental Substance Misuse Treatment and Recovery Grant, including an Inpatient Detoxification grant line, has been allocated to local authorities to improve the capacity and quality of local substance misuse services as part of the delivery of 'From Harm to Hope'. The Office of Health Improvement and Disparities have confirmed the 2022/23 allocation for the Supplemental Substance Misuse Treatment and Recovery grant, and provided indicative sums for the following years, noting that future years are subject to annual approval by the Treasury. The allocation for Nottingham City is:

Grant allocations	22/23 Confirmed	23/24 Indicative	24/25 Indicative	TOTAL
Supplemental substance misuse treatment & recovery grant	£1,167,648	£1,913,178	£3,692,860	£6,773,686
Inpatient detoxification grant	£97,059	£97,059	£97,059	£291,177
TOTAL	£1,264,707	£2,010,237	£3,789,919	£7,064,863

- 2.8 The Director of Public Health was advised of the Supplemental Grant allocations in April 2022, and was required to submit a 3 year outline plan and a detailed plan for 22/23 in May 2022. This plan set out local ambitions to increase numbers in treatment and accessing residential rehabilitation and was completed with review by the Substance Misuse Strategic Oversight partnership. The Office of Health Improvement and Disparities have approved

the plan and invited the Director of Public Health to sign a Memorandum of Understanding for the grant.

- 2.9 The Supplemental Grant supersedes the Universal Drug Treatment Grant that was awarded to Nottingham in 2021/22 by Public Health England and extends to June 2022. The activity in the Universal Grant programme was approved as a Delegated Decision (4513), and had a focus on the criminal justice pathway including staffing in custody suites and assertive outreach. Much of the activity identified for 22/23 within the Supplemental Grant is a continuation of the activity commenced under the Universal Grant in 21/22.
- 2.10 The Public Health grant funded elements have been calculated maintaining the current investment in substance misuse services through to June 2032, and applying a 2% uplift on this due to anticipated Agenda for Change increments on staffing costs. The Public Health Grant elements are subject to change as part of ongoing review of the grant and its use across all population health areas, benchmarking with other areas. An assessment will be needed on additional activity and substance misuse service provision for investment within the lifetime of these contracts. This work will commence as contracts are awarded, anticipating the end dates of the additional grant funding, and in line with national policy and local strategic developments.

3. Other options considered in making recommendations

- 3.1 The current contracts have been aligned such that they cease on 30 June 2023. Without re-commissioning, there would be no commissioned services and a lack of provision, with Nottingham City Council neglecting the duty to ensure these services.
- 3.2 Under a 'do nothing' option' on the Supplemental Substance Misuse Treatment & Recovery Grant, there would be no receipt of the grant. This would put Nottingham at significant disadvantage for the delivery of From Harm to Hope with a lack of benefit for Nottingham residents.

4. Consideration of Risk

- 4.1 This is a complicated commissioning exercise due to the scale and interdependencies of the various treatment and recovery services, a tight timeline, and the overlap with ring-fenced grant funding. There are numerous posts within the incumbent providers funded through the recent grant programmes including the Universal Drug Treatment grant, the Individual Placement Support grant, and the Rough Sleeper Drug & Alcohol Treatment grant set within contract variations. This activity will need to be picked up by the awarded treatment providers, and the commissioned services will need a suitable model of contract to enable the seamless continuation of existing grant programmes, and the inclusion of future grant programmes. Clauses will need to be included to allow for abrupt changes in national funding.
- 4.2 The final Office of the Police and Crime Commissioner contributions to the services in Nottingham have not been formally confirmed. They are budgeted within this as maintaining current contributions across the nine years (appendix C) and approval is sought to receive and spend up to that value, under the agreed commissioning model.
- 4.3 The Supplemental Substance Misuse and Inpatient Detoxification Grants are ring-fenced grants with grant conditions set by the Office of Health Improvement and Disparities. As set out in the drug strategy and the Public

Health Grant (PHG) agreement letter, eligibility for this additional grant funding will be dependent on maintaining existing local council (2020/21) investment in drug and alcohol treatment. The use of the Public Health Grant for substance misuse services at maintained levels has been written into the Medium Term Financial Plan.

4.4 The ringfenced grant funding runs to March 2025, tapering upwards with the additional £3.7m worth activity in 2024/2025, but no guarantee of external funding beyond that. Nottingham will need to establish a partnership programme to review the effectiveness of the additional provision that is funded, to inform the ongoing use of the Public Health Grant and partner funding contributions for substance misuse services on an impactful and sustainable footing.

5. Finance colleague comments (including implications and value for money/VAT)

5.1 This decision seeks approval to receive and spend grant funding in relation to the recommissioning of substance misuse treatment and recovery services covering 2022/23 to 2032/33. The total value of this decision is **£64.619m** and this is broken down by funding source in the table below:

5.2 Funding summary for Substance Misuse services

Funding	Funding Source	Financial Year £m											TOTAL
		2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	
Supplemental Substance Misuse Treatment and Recovery Grant	New Grant from OHID	1.168	1.913	3.693									6.774
Inpatient Detoxification Grant	New Grant from OHID	0.097	0.097	0.097									0.291
Office of the Police & Crime Commissioner	Indicative, not confirmed		0.242	0.322	0.322	0.322	0.322	0.322	0.322	0.322	0.322	0.081	2.899
Public Health Grant - Needle Exchange	Existing Public Health Grant	0.124	0.041										0.166
Public Health Grant - Shared Care	Existing Public Health Grant	0.059	0.035										0.094
Public Health Grant	Existing Public Health Grant		4.142	5.639	5.758	5.880	6.004	6.131	6.260	6.391	6.525	1.666	54.395
TOTAL AMOUNT OF DECISION		1.448	6.470	9.751	6.080	6.202	6.326	6.453	6.582	6.713	6.848	1.746	64.619

5.3 Income

5.3.1 Supplemental Substance Misuse Treatment and Recovery Grant and Inpatient Detoxification Grant - The Office for Health Improvement & Disparities

This decision seeks approval to receive funding from the Office for Health Improvement & Disparities to support improvement in the quality and capacity of drug and alcohol treatment between 2022/23 to 2024/25.

The total value of the grant funding is **£7.065m**.

Grant allocations	2022/23 £m Confirmed	2023/24 £m Indicative	2024/25 £m Indicative	TOTAL £m
Supplemental Substance Misuse Treatment & Recovery grant	1.168	1.913	3.693	6.774
Inpatient detoxification Grant	0.097	0.097	0.097	0.291
TOTAL	1.265	2.010	3.790	7.065

5.4 Eligibility for this funding in future years is dependent on maintaining the existing (2022/23) investment from the main Public Health Grant. Funding must be spent by 31 March 2025 and Nottingham City Council should manage receipt of this funding in line with the schedule. Funding needs to be claimed in a timely manner and accounted for correctly across the respective financial years. Funding should be spent in accordance with any grant terms and conditions.

5.5 The funding is based on the agreed allocation for 2022/23, future years funding values are indicative and could change, so these remain a risk. If the future year's allocations do change, further approval will be needed via the appropriate approval route. If this funding does not materialise as profiled, then a commensurate reduction in contracts/services will be needed to ensure that no financial pressure arises as a result of this decision.

5.6 Office of the Police & Crime Commissioner - partner contribution

5.6.1 This decision seeks approval to receive funding from the Office of the Police & Crime Commissioner as a partner contribution. Although no funding values have been formally confirmed at the time of writing, indications are that the funding will continue at the same level as the current partnership arrangement with Public Health.

5.6.2 The value, based on the current annual contribution, is a total **£2.899m** up to 2032/33. This funding remains a financial risk until confirmed, if this funding does not materialise then a commensurate reduction in contracts/services will need to be made to ensure that no financial pressure arises as a result of this decision.

5.7 Expenditure

5.7.1 This decision seeks approval for the total spend against funding received of £64.619m and this is broken down as:

1. **£1.829m** on substance misuse services and activity to 30 June 2023 as set out in Appendix A in the report;
2. **£0.291m** of the Inpatient Detoxification Grant through a consortium procurement of additional inpatient detox beds within the Midlands to 31 March 2023;
3. To spend the ring-fenced Public Health Grant (**£54.395m**), balance of ring-fenced Supplemental Substance Misuse Treatment and Recovery Grant not

reflected in no1 above (£5.204m), and partner funding (£2.899m) up to a total value of £62.499m on substance misuse services for Nottingham during the period 1 July 2023 to 30 June 2032. All spend should meet public health objectives and be eligible in full from the grant, aligning to grant conditions.

- 5.7.2 It is assumed that the Public Health funding (main grant) remains at a level that can sustainably support the cost of this decision in future years. If this funding does not materialise as expected, then a commensurate reduction in contracts/services will need to be made to ensure that no financial pressure arises as a result of this decision, whilst ensuring that public health outcomes are achieved by the reprioritisation of available funding.
- 5.8 A compliant procurement process will be undertaken which will enable services to be established that are fit for purpose and deliver value for money services which meet the needs of the citizens in Nottingham. Exit strategies should be built into contracts to ensure that no financial pressure arises should funding be reduced in future years or where funding is indicative and doesn't materialise as planned.
- 5.9 It is essential that robust contract monitoring and management is maintained throughout the period that any contracts are awarded, regularly reviewing performance/KPI's and ensuring the contracts are fit for purpose and continue to achieve value for money throughout the commissioning period.
- 5.10 All contracts will need to be managed in accordance with internal NCC finance and governance arrangements.
- 5.11 Any changes to the proposals outlined in this decision would require subsequent approval via the appropriate approval route.

Tracey Moore, Commercial Business Partner (Public Health) & Hayley Mason
Strategic Finance Business Partner (Adults and Public Health)

4 July 2022

6. **Legal colleague comments**

- 6.1 The recommendations in this report seek to approve the receipt and onward allocation of funding with respect to substance misuse treatment and recovery services in Nottingham.
- 6.2 For the main part, the funding will be used for the commissioning of new services and a compliant procurement process will be undertaken to secure delivery.
- 6.3 The remainder of the funding will be used to support contract extensions and variations to ensure that continued service delivery is in place whilst the procurement exercise is undertaken. These proposals are deemed to be permissible in accordance with the Council's Contract Procedure Rules and therefore compliant with the Public Contracts Regulations 2015. Should any of the funding be used for other activities outside of these approved routes, it should only be done in accordance with the Council's constitutional requirements and where appropriate further advice should be sought to assess should spend.
- 6.4 The Council must ensure that it complies with any conditions of the funding including where applicable passing on such obligations under the contracts it

enters into for service delivery including monitoring and reporting requirements.

- 6.5 Legal service will support as required alongside Procurement colleagues for the provision of these services.

Dionne Screamon, Senior Solicitor, Contracts and Commercial, 1st July 2022.

7. **Other relevant comments**

7.1 **Procurement colleague comments**

This report relates to the receipt and expenditure of funding for the delivery of substance misuse treatment and recovery services in Nottingham, including receipt of Supplemental Substance Misuse Treatment and Recovery Grant from the Office of Health Improvement & Disparities. It seeks approvals for the re-commissioning of substance misuse treatment and recovery services from July 2023, and for interim contract awards and variations to extend existing contracted provision while the commissioning and procurement process is completed.

The Procurement Team will support the re-commissioning of services through undertaking a compliant procurement process for the award of contracts, in accordance with the requirements of the UK Procurement Regulations and the Council's Contract Procedure Rules (Article 18 of the Constitution). An appropriate procurement and contracting approach will be adopted to allow for future additional grant funded activity to be delivered in a seamless way with existing provision, and to be sourced compliantly.

In relation to the proposed interim contract awards and variations to March 2023 outlined at Appendix A, the Procurement Team has been consulted and has advised on compliance and best value. The proposed contract variations are deemed permissible in accordance with Article 18.99 of the Contract Procedure Rules or are provided for under an existing contract extension provision and will allow for continuity of provision while the re-commissioning process is completed.

Any other allocations of this grant funding by the Director of Public Health on enabling activity should be made in line with the grant conditions and compliant with the Council's Constitution and the UK Procurement Regulations where applicable. The Procurement Team will support with this as needed.

Jo Pettifor, Category Manager – Strategy & People, 23rd June 2022

8. **Crime and Disorder Implications**

- 8.1 Drugs and alcohol are a major driver of crime and disorder. Ensuring sufficient accessible treatment and recovery services for substance misuse is a fundamental aspect of addressing this nationally and locally.

9. **Social value considerations**

- 9.1 High quality substance misuse services add social value through improving the outcomes for people affected by substance misuse and their wider families and communities. The Procurement Strategy objectives for promoting social value and maximising economic, social and environmental benefits will be applied here, including considering how categories of supplies are structured within lots to ensure accessibility for local or smaller organisations.

10. **Regard to the NHS Constitution (If Applicable)**

10.1 Nottingham and Nottinghamshire Clinical Commissioning Group are key partners in the Substance Misuse Strategic Oversight Group, the multiagency advisory group for the system model of substance misuse services. Though the CCG are not a co-funder of these services the proposals submitted for the Supplemental Grant were prepared in consultation.

11. **Equality Impact Assessment (EIA)**

11.1 An Equality Impact Assessment will be completed on the approved commissioning model, and due regard will be given to any implications identified within it.

12. **Data Protection Impact Assessment (DPIA)**

12.1 A Data Protection Impact Assessment will be completed on the approved commissioning model, and due regard will be given to any implications identified within it.

13. **Carbon Impact Assessment (CIA)**

13.1 A Carbon Impact Assessment will be completed on the approved commissioning model, and due regard will be given to any implications identified within it.

14. **List of background papers relied upon in writing this report (not including published documents or confidential or exempt information)**

None.

15. **Published documents referred to in this report**

Dame Carol Black (2021) Independent Review of Drugs
<https://www.gov.uk/government/collections/independent-review-of-drugs-by-professor-dame-carol-black>

HM Government (2021) From Harm to Hope Drugs Plan
<https://www.gov.uk/government/publications/from-harm-to-hope-a-10-year-drugs-plan-to-cut-crime-and-save-lives>

Public Health England (2015) Quality governance guidance for local authority commissioners of alcohol and drug services
https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/669622/Alcohol_and_drug_treatment_quality_governance_guidance.pdf

Appendix A: Income and expenditure for substance misuse services until 30 June 2023 for which approval is being sought

Funding Source	Mechanism for expenditure	Activity to be funded	Value of spend approval required
Supplemental Substance Misuse Treatment and Recovery Grant (SSMTR)	Contract variations – to 'supplement' existing core services	Integrated adults substance misuse services (adults) – Nottingham Recovery Network – Framework	£871,389
		Criminal justice pathway – Clean Slate – Framework	£328,268
	(compliant with contract procedure regulation 18.99)	Children, young people & families service – Jigsaw - CGL	£80,096
	New provision to be procured	18-25yrs substance misuse service	£116,508 (up to)
	Various – as detailed in plans submitted to and approved by OHID	Enabling activity – including NCC staffing	£173,682 (up to)
	SSMTR grant TOTAL		£1,569,943
Public Health Grant	Contract extension – within existing contract extension provisions	Specialist needle exchange and sexual health service – Health Shop – Nottinghamshire Healthcare NHS Foundation Trust	£165,523
	Contract extension – permissible under contract procedure regulation 18.99	Shared Care – GPs (various)	£94,000
	Public Health grant TOTAL		£259,523
TOTAL			£1,829,466

Appendix B: Services to be procured and contracted for delivery from 1 July 2023 for a maximum of 9 years (5+2+2)

Services in-scope for current commissioning review:
<ul style="list-style-type: none"> • Integrated adults substance misuse services for alcohol and drugs: covering Tier 2, Tier 3 Pharmacological and clinical treatment service and Psychosocial, Care Coordination and Recovery Support Service including community rehabilitation • Comprehensive Drugs and Alcohol Service for Children and Young People • Dedicated drug and alcohol family and carer support (impacted by service) • Criminal Justice service including arrangements with Nottingham City Police, Probation and CDP for tackling substance-related offending • Shared Care in General Practice • Harm Reduction Service (including sexual health) & Community Needle Exchange • Additional prescribing activity
TOTAL COMMISSIONING ENVELOPE = £62,498,502

Appendix C: Breakdown of total commissioning envelope by financial year and income stream (1 July 23 – 30 June 32)

	23/24*	24/25	25/26	26/27	27/28
SSMTR	£1,510,883	£3,692,860			
OPCC	£241,620	£322,160	£322,160	£322,160	£322,160
PH grant	£4,141,662	£5,639,103	£5,758,328	£5,879,938	£6,003,980
TOTAL	£5,894,165	£9,654,123	£6,080,488	£6,202,098	£6,326,140

	28/29	29/30	30/31	31/32	32/33**
SSMTR					
OPCC	£322,160	£322,160	£322,160	£322,160	£80,540
PH grant	£6,130,503	£6,259,556	£6,391,190	£6,525,457	£1,665,602
TOTAL	£6,452,663	£6,581,716	£6,713,350	£6,847,617	£1,746,142

*Q2-Q4 only **Q1 only

Appendix D: Commissioning Timeline

Development and Engagement	
Consultation and engagement stage 1:	May 22 - July 22
Development of preferred model	July 22
Consultation and engagement stage 2	July 22 - August 22
Plan	
Strategic service review	May 22 - July 22
Impact Assessments	August 22
Procurement (Indicative timeline)	
Market development	July 22 - September 22
Tendering and Evaluation	September 22 – January 23
Anticipated award date	January 23
Mobilisation period	February 23 - June 23
Contract commencement	July 23