

Nottingham City Health and Wellbeing Board
28 September 2022

Report Title:	Nottingham City Place-Based Partnership (PBP) Update
Lead Board Member(s):	Dr Hugh Porter – Clinical Director, Nottingham City Place-Based Partnership Mel Barrett – Chief Executive, Nottingham City Council and Nottingham City Place-Based Partnership Lead Lucy Hubber – Director for Public Health, Nottingham City Council
Report author and contact details:	Rich Brady – Programme Director, Nottingham City Place-Based Partnership rich.brady@nhs.net
Other colleagues who have provided input:	Michelle Tilling – Locality Director, Nottingham City Place-Based Partnership
<p>Executive Summary:</p> <p>Since the formation of the PBP, partners have held ongoing and iterative discussions on the ambition to build the PBP into a key delivery partnership within the city and the Nottingham and Nottinghamshire Integrated Care System (ICS), able to take on delegated functions. Key elements of this have been acknowledged as supporting the delivery of system priorities and supporting each other as partners to deliver on statutory responsibilities, while simultaneously working together to improve health and wellbeing outcomes of the city’s population. This ambition has been incentivised by the enactment of the Health and Care Act in July 2022 and the expectation that PBPs will work with Integrated Care Boards (ICB) and Local Authorities to incrementally take on greater levels of delegated decision making, accountability for delivery and ownership for population health outcomes.</p> <p>This report provides an overview of the development sessions held with the PBP Executive Team and the resulting areas of focus that are to be developed into a PBP executive work programme. Also included within this update is an overview of a series of ‘Thriving General Practice’ sessions held with the PBP and Primary Care Network (PCN) Clinical Leadership, Practice and PCN Managers, and the Nottingham City General Practice Alliance (NCGPA), supporting the development of General Practice and PCNs in the city.</p>	
<p>Recommendation(s): The Board is asked to note the output of the Nottingham City Place-Based Partnership Executive Team development sessions and the ‘Thriving City General Practice’ sessions.</p>	

The Joint Health and Wellbeing Strategy	
Aims and Priorities	How the recommendation(s) contribute to meeting the Aims and Priorities:
Aim 1: To increase healthy life expectancy in Nottingham through addressing the wider determinants of health and enabling people to make healthy decisions	The PBP has responsibility for the oversight of the delivery of the Joint Health and Wellbeing Strategy (JHWS) 2022-25. The PBP Executive Team development sessions and 'Thriving City General Practice' sessions are anticipated to enhance the delivery of the priorities set in the JHWS.
Aim 2: To reduce health inequalities by having a proportionately greater focus where change is most needed	
Priority 1: Smoking and Tobacco Control	
Priority 2: Eating and Moving for Good Health	
Priority 3: Severe Multiple Disadvantage	
Priority 4: Financial Wellbeing	
How mental health and wellbeing is being championed in line with the Board's aspiration to give equal value to mental and physical health: The PBP has a programme focussed on supporting Nottingham citizens to better access preventative support to improve mental health and wellbeing. This programme is aligned with the programmes being delivered as part of the JHWS.	

List of background papers relied upon in writing this report	None
Published documents referred to in this report	Next steps for integrating primary care: Fuller Stocktake report

Place-Based Partnership Development Sessions

1. In preparation for the legislative changes and the ambition to grow the PBP into a key delivery partnership, a series of three independently facilitated development sessions were held with PBP Executive Team members between May and July 2022. The overarching aims of these sessions were to:
 - review the progress of the PBP to date, including key achievements, areas of strength and areas for development;

- establish a shared ambition for the partnership, going forward;
 - explore opportunities for the partnership to take shared approaches to addressing challenges such as reducing inequalities and work together to tackle some of the deep-rooted challenges facing the population and partners in the city; and
 - explore opportunities to align resources for maximum benefit of the population, partners and the partnership.
2. Partners began the sessions by reflecting on the work of the partnership in its formative years, noting key achievements of the PBP programmes and the development of the partnerships itself, including the strong relationships built between partners. Partners noted that the work of the PBP and its programmes have enabled relationships and trust between partners to grow, providing a strong foundation for partnership working during the response to the Covid-19 pandemic and beyond.
 3. Partners noted the responsibility delegated to the PBP to oversee the delivery of the JHWS. This marked an important milestone for the partnership: two partner organisations (Nottingham City Council and the Nottingham and Nottinghamshire ICB) delegating delivery oversight of a statutory responsibility to the PBP.
 4. Partners agreed that while the priorities set in the JHWS and other ongoing PBP programmes provide the basis for partners to deliver a set of programmes focused on a preventative approach to supporting population health and wellbeing, partners wanted to explore further opportunities to utilise the collective resources of the partnership that would allow partners to act collectively in response to shared challenges.
 5. Across the three sessions, partners reflected on the challenges facing the city population to enjoy good health and wellbeing, as well as the challenges facing the constituent partner members of the PBP. While many of the challenges facing the population and partner organisations are significant, partners recognised the opportunities in tackling shared challenges in partnership and discussed areas where they could have the biggest impact working in partnership.
 6. Following the development sessions, an executive work programme has been agreed by the PBP Executive Team, containing six programmes to be led by Executive Team members focused on:
 - Community Empowerment
 - Workforce Development
 - Primary and Secondary Care Interface
 - Integrated Neighbourhood Model of Support
 - Social Value Actions
 - A Data-Informed PBP
 7. The six programmes are underpinned by a seventh programme focused on the development of the PBP itself, creating the conditions for the PBP to become a key delivery partnership in the city and incrementally take on delegated functions as the partnership matures.

8. The executive work programme will be in addition to and compliment the currently agreed population cohort focused programmes of:
 - Severe Multiple Disadvantage
 - Smoking and Tobacco Control
 - Eating and Moving for Good Health
 - Financial Wellbeing
 - Race Health Inequalities
 - Mental Health
 - Care Leavers
 - PCN Development (including PCN projects and the Thriving General Practice programme)
9. Each programme is to be led by members of the PBP Executive Team. Executive Programme Leads will meet over the coming months to explore the scope for each programme, to be agreed at a development session in November. Following the agreed scope of these programmes, an update on the PBP Executive work programme will be brought to the Board for information.

Thriving City General Practice

10. In addition to the executive programme, as noted, the PBP has a role in supporting the development of PCNs, which have been built on the foundations of general practices collaborating across eight areas in the city.
11. It has been well recognised by the ICS leadership that a successful and effective ICS cannot be achieved without equally successful and effective primary care. In recognition of this, the ICS' Independent Chair and Chair of the ICB, Dr Kathy McLean, asked Dr Stephen Shortt to lead the development of an ICS Primary Care Strategy.
12. The purpose of the strategy is to set out an invigorating and ambitious vision and plan for primary care in Nottingham and Nottinghamshire, delivering high quality care at an individual, team, practice, PCN, place and system level. The initial draft of the strategy is under development and is to be shared across the system, including at an event for GPs on 28 September.
13. In anticipation of the strategy, and recognising its long history of working together, Dr Hugh Porter (the PBP Clinical Director) and Michelle Tilling (the PBP Locality Director) led a series of session with GPs. The aim of these sessions was to support General Practice in the city to develop collective local thinking of what would enable it to thrive both within the PBP, and within the wider ICS, ensuring cohesive city input into the anticipated Primary Care Strategy, while enabling city General Practice to have a clear ask of the ICB as the strategy moves to its delivery phase. This was in addition to exploring what was already within practices own control to change. The Thriving City General Practice Programme was created to fulfil these purposes and will run over the course of 2022/23.
14. The three initial Thriving City General Practice sessions were held over the summer, led by Dr Hugh Porter and Michelle Tilling, with PBP and PCN Clinical

Leadership, Practice and PCN Managers, and the NCGPA. The aim of the first set of sessions was to create a shared vision for the future of city General Practice and to enable compilation of a work programme supporting the delivery of this. All sessions have been well attended, and outputs deliberately focused on tangible actions aligned to both short and medium-term timescales. The associated work programme is currently being collated.

15. The remaining sessions are scheduled to take place in quarters two, three and four of 2022/23. Each session will focus on a particular aspect of the work programme within the new Primary Care Strategy that would benefit from wider partner engagement or further collective discussion to galvanise plans. At present, plans are for Workforce Focus (September) and Digital and IT (November). January 2023's session is currently set aside for further response to the 'Next steps for integrating primary care: Fuller Stocktake report'.