

Developing an Integrated Care Strategy for Nottingham and Nottinghamshire

Briefing for Nottingham Health and Adult Social Care Scrutiny Committee

October 2022

1 Introduction

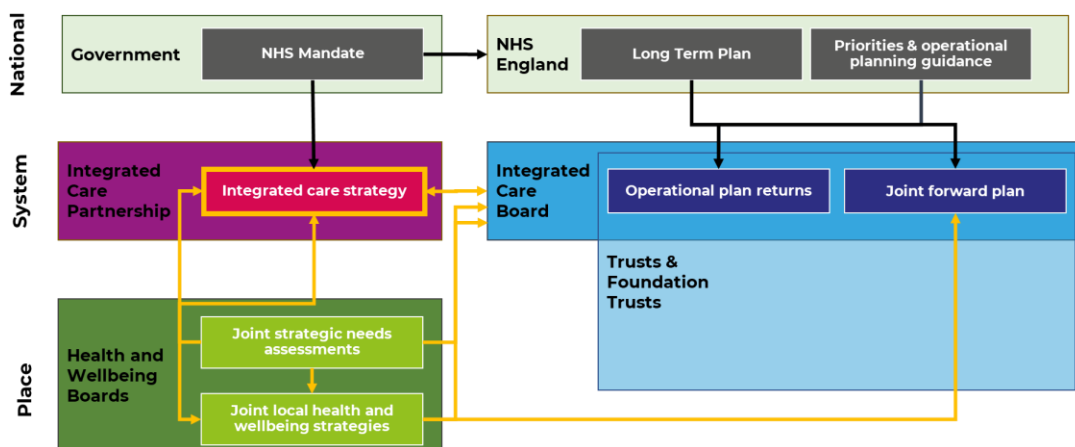
This purpose of this document is to inform the Health and Adult Social Care Scrutiny Committee of the proposed approach to developing an Integrated Care Strategy for Nottingham and Nottinghamshire.

2 Context

By December 2022 the Nottingham and Nottinghamshire Integrated Care Partnership (ICP) will generate an Integrated Care Strategy to improve health and care outcomes and experiences for its populations, for which all partners will be accountable.

The Integrated Care Strategy must be developed for the whole population using best available evidence and data, covering health and social care (both children’s and adult’s social care), and addressing the wider determinants of health and wellbeing. The strategy should be built bottom-up from local assessments of needs and assets identified at place level. The Health and Care Act 2022, which established the ICP on a statutory basis also places a duty on the Integrated Care Board (ICB) to have regard to the Joint Strategic Needs Assessments (JSNAs), Integrated Care Strategy, and Joint Local Health and Wellbeing Strategies (JLHWSs) when exercising its functions and developing its Joint Forward Plan with NHS Trusts and Foundation Trusts.

Statutory Guidance was published by Department of Health and Social Care on 29 July 2022¹. In summary, the guidance states that the strategy should be “*evidence based, system wide priorities to improve health and reduce disparities... based on assessed need*”. The strategy should set out how the assessed needs of the population can be met by upper tier Local Authorities, the ICB and NHS England and over what timescale. The diagram below shows the relationships between the key system strategies and how they interface.



¹ [Guidance on the preparation of integrated care strategies - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/guidance/guidance-on-the-preparation-of-integrated-care-strategies)

There is an expectation that the strategy will be refreshed annually in line with emerging national guidance.

3 Developing the Nottingham and Nottinghamshire Integrated Care Strategy

Locally, to support the ICP a Steering Group has been established to develop proposals for the Nottingham and Nottinghamshire Integrated Care Strategy. The purpose of the Steering Group is to act as the engine room to produce an initial strategy for the system for publication in December 2022. In time, the Steering Group will evolve to drive implementation and to develop the annual refresh of the strategy.

The Steering Group is chaired by the Executive Director for Integration, NHS Nottingham and Nottinghamshire ICB, and has broad representation from across the upper tier Local Authorities, the ICB and the system's four Place- Based Partnerships.

The Steering Group has discussed and endorsed the following proposal for developing the strategy:

- The Integrated Care Strategy should contain, “evidence based, system wide priorities to improve health and reduce disparities... based on assessed need”. Guidance is prescriptive about other expected content, but this is the key component.
- ‘Assessed need’ is currently articulated in the JSNAs and JHWBSs and therefore the foundation of the strategy has to be an articulation of these documents as one ‘system wide’ view. The ICS Health Inequalities Strategy and response to the NHS Five Year Forward View will be useful starting points for this.
- How assessed need is addressed, and over what timescale is the job of the Integrated Care Strategy. This will set the framework for informing the ICB and partner NHS Trusts and Foundation Trusts Joint Forward Plan and future iterations of the JHWBSs. The unique point of this system strategy is that it will provide direction on what needs to happen.
- There should be a proportionate approach to how citizens are involved in the development of the strategy, recognising the extensive work undertaken recently to develop the JHWBSs and the existing levels of knowledge of the needs and aspirations of citizens.

There are some opportunities for this strategy to:

- Drive significant improvement in the physical and mental health and wellbeing of our population.
- Embed equity of access and outcomes as an underpinning principle for system working.
- Build on successful examples of joint working and what we've been working towards as part of our ICS journey.

The Steering Group has consolidated the priorities in key strategies and frameworks already in place across the system to explore whether they answer the assessed need and over what timescale.

A high-level timeline for developing the strategy is shown in Appendix A.

4 Involving people and communities

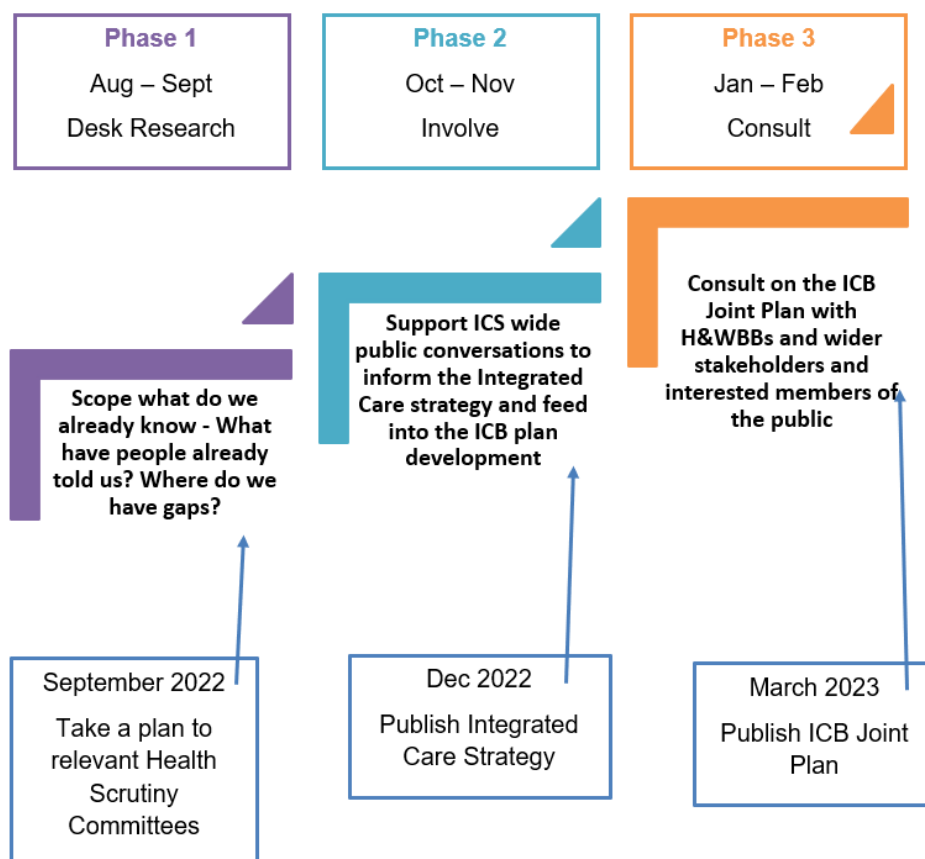
4.1 The requirements in legislation and guidance

The Health and Care Act 2022 requires that:

“In preparing a strategy under this section, an integrated care partnership must—
 (a) involve the Local Healthwatch organisations whose areas coincide with or fall wholly or partly within its area, and
 (b) involve the people who live or work in that area.”

4.2 Our approach

The approach to involvement overall follows a three step model with desktop research followed by involvement opportunities as shown below.



Throughout this process we will adopt the following approaches:

- Make sure our methods and approaches are tailored to specific audiences as required.
- Identify and use the best ways of reaching the largest amount of people and provide opportunities for vulnerable and seldom heard groups to participate.
- Provide accessible documentation suitable for the needs of our audiences.
- Use different virtual/digital methods or face to face activity to reach certain communities where we become aware of underrepresentation.
- Arrange meetings in accessible venues and offer interpreters, translators and hearing loops where required.
- Arrange our engagement activities so that they cover the local geographical areas that make up Nottingham and Nottinghamshire.

4.3 Phase 1 – Desk research

We have reviewed the involvement of people and communities in the development of local authority strategies (including Health and Wellbeing Board Strategies, including refreshed Joint Strategic Needs Assessments) to understand:

- The needs of our citizens and how these can be met
- People and communities who are not/under represented, to understand who we need to involve
- Gaps in knowledge and areas where our knowledge could be improve, which could form the basis of our involvement/consultation work

We have also reviewed other reports and sources of information where the public have been involved, including previous reports published by Healthwatch Nottingham and Nottinghamshire, patient experience data and previous consultation and engagement exercises.

4.4 Phase 2 - Involve

A range of different methods will be used to involve and engage with people and communities:

- Three public events (virtual and in-person) will be planned, scheduled for different times and days, including a weekend session. These will be run as information sessions with an opportunity to ask questions. We will agree a system-wide panel of speakers and presenters for public events – drawing from clinical, strategy and public health colleagues from all relevant organisations across Nottingham and Nottinghamshire Integrated Care System (ICS)
- An online survey and hard copy questionnaires (including an equalities monitoring form and easy read version) will be developed for people and communities to complete. We will also offer support to those who may need it, to ensure that they are able to understand the information contained within the documents and to ensure that all participants have enough information to give informed feedback.
- Ongoing conversations with our Voluntary, Community and Social Enterprise Sector organisations will continue to amplify the voice of people and communities that may not engage with statutory services.
- We will issue a stakeholder briefing and social media promotion to share details of the involvement activity and how people can feedback.
- An engagement toolkit for public events for use by partners and volunteers (including Place Based Partnerships and partner organisations within the Nottingham and Nottinghamshire ICS will be produced.
- We are working with the ICS Engagement Practitioners to identify existing events and opportunities to listen to our citizens
- The inaugural ICS Partners Assembly will allow us to test our emerging thinking and plans with a wider range of system partners.

5 Recommendations to Nottingham Health and Adult Social Care Scrutiny Committee

The development of an Integrated Care Strategy for Nottingham and Nottinghamshire provides an opportunity for a wide range of people, communities and stakeholders to develop evidence-based system-wide priorities that improve health and reduce disparities.

It is recommended that the Health and Adult Social Care Scrutiny Committee:

- Note the contents of this briefing.
- To share any comments on proposed ambition of the strategy.

- To encourage citizens to share their views on the strategy through the methods of engagement described.

6 Appendices

Appendix A – High-level timeline for developing the Integrated Care Strategy

