# DRAFT Independent auditor's report to the members of Nottingham City Council

#### Report on the audit of the financial statements

#### Disclaimer of opinion

We were engaged to audit the financial statements of Nottingham City Council (the 'Authority') and its subsidiaries (the 'Group') for the year ended 31 March 2024, which comprise the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Movement in Reserves Statement, the Cash Flow Statement, the Housing Revenue Income and Expenditure Account, the Movement on the HRA Statement, the Collection Fund Statement, the Group Comprehensive Income and Expenditure Statement, the Group Balance Sheet, the Group Movement in Reserves Statement and the Group Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The notes to the financial statements include the Notes to the Financial Statements, Notes to the Housing Revenue Account Financial Statement, Notes to the Collection Fund Statement and Notes to the Group Financial Statements. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24.

We do not express an opinion on the accompanying financial statements of the Authority or the group. Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

#### Basis for disclaimer of opinion

The Accounts and Audit (Amendment) Regulations 2024 ('the Regulations') require the Authority to publish audited financial statements for the year ended 31 March 2024 by 28 February 2025 ('the backstop date'). The backstop date has been put in law with the purpose of clearing the backlog of historical financial statements. We have been unable to obtain sufficient appropriate audit evidence by the backstop date to conclude that the Authority's and group's financial statements for the year ended 31 March 2024 as a whole are free from material misstatement. We were also unable to obtain sufficient appropriate evidence over the corresponding figures or whether there was any consequential effect on the Authority and Group Comprehensive Income and Expenditure Statement for the year ended 31 March 2024 for the same reason. We have concluded that the possible effects on the financial statements of undetected misstatements arising from this matter could be both material and pervasive. We have therefore issued a disclaimer of opinion on the financial statements. This enables the Authority to comply with the requirement in the Regulations that they publish audited financial statements for the year ended 31 March 2024.

In addition, in our auditor's report for the year ended 31 March 2020, we issued a disclaimer of opinion on the financial statements as:

- we were unable to establish whether management override of controls was the cause of a breach
  of the Housing Revenue Account ('HRA') ringfencing requirement in 2019/20 and prior years, and
  whether other similar instances of both non-compliance with laws and regulations or management
  override of controls could have occurred; and
- we were unable to gain sufficient appropriate audit evidence on the operating expenditure of the Authority due to the volume of errors identified.

As a result of these matters, we were unable to appropriately respond to potential non-compliance with laws and regulations identified during the audit, obtain sufficient appropriate audit evidence regarding compliance with the provisions of those laws and regulations, and perform specified audit procedures to identify instances of non-compliance with other laws and regulations or management override of controls that may have a material effect on the financial statements. We concluded that the possible effects on the financial statements of undetected misstatements arising from these matters could be both material and pervasive.

These matters have not been resolved in the 2023/24 financial year and therefore their impact could be both material and pervasive to the current year financial statements.

#### Other information we are required to report on by exception under the Code of Audit Practice

Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have been unable to consider whether the Annual Governance Statement does not comply with the requirements of the of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24, or is misleading or inconsistent with the information of which we are aware from our audit. We are not required to consider whether the Annual Governance Statement addresses all risks and controls or that risks are satisfactorily addressed by internal controls.

#### Opinion on other matters required by the Code of Audit Practice

The Interim Corporate Director, Finance and Resources is responsible for the other information. The other information comprises the information included in the Statement of Accounts, other than the Authority's and group's financial statements and our auditor's report thereon. Because of the significance of the matters described in the basis for disclaimer of opinion section of our report, we have been unable to form an opinion, whether based on the work undertaken in the course of the audit of the financial statements and our knowledge of the Authority gained through our work in relation to the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources, whether the other information published together with the financial statements in the Statement of Accounts for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

Under the Code of Audit Practice, we are required to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014, in the course of, or at the conclusion of the audit.

We have nothing to report in respect of the above matters except on 9 February 2024 we issued a statutory recommendation under the auditor's additional powers and duties outlined in section 24 of the Local Audit and Accountability Act 2014 due to the seriousness of the Council's financial position and depleting reserves.

#### Responsibilities of the Authority and the Interim Corporate Director, Finance and Resources

As explained more fully in the Statement of Responsibilities, the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Interim Corporate Director, Finance and Resources. The Interim Corporate Director, Finance and Resources is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24, for being satisfied that they give a true and fair view, and for such internal control as the Interim Corporate Director, Finance and Resources determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Interim Corporate Director, Finance and Resources is responsible for assessing the Authority's and the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they have been informed by the relevant national body of the intention to dissolve the Authority and the group without the transfer of its services to another public sector entity.

#### Auditor's responsibilities for the audit of the financial statements

Our responsibility is to conduct an audit of the Authority's and the group's financial statements in accordance with International Standards on Auditing (UK) and to issue an auditor's report. However, because of the matters described in the basis for disclaimer of opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on those financial statements.

We are independent of the Authority and group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

### Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

The audit was defective in its ability to detect irregularities, including fraud, on the basis that we were unable to obtain sufficient appropriate audit evidence due to the matters described in the basis for disclaimer of opinion section of our report.

# Report on other legal and regulatory requirements – the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Matter on which we are required to report by exception – the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Under the Code of Audit Practice, we are required to report to you if, in our opinion, we have not been able to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2024.

We have nothing to report in respect of the above matter except for:

- On 25 February 2022, we identified a significant weakness in the Authority's arrangements for financial sustainability. During 2020/21, the Authority's finances faced several challenges. This situation was not helped by the Covid pandemic, but the Authority was in a difficult position because of its previous strategy of reliance on income from its companies and commercial properties. The failure of Robin Hood Energy Ltd exacerbated the situation and led to the Authority requesting a £35m capitalisation direction. We recommended Authority ensures additional saving schemes are identified to bridge remaining gaps in its Medium Term Financial Strategy, work to build up and assess the business cases for savings is continued at pace, and the reasons for wide variations in in-year reporting are investigated and actions taken to improve forecasting in the relevant areas to prevent recurrence.
- On 24 February 2023, we identified a significant weakness in the Authority's arrangements for
  financial sustainability. In particular, how the Authority plans and manages its resources to ensure it
  can continue to deliver its services. This was in relation to the extent of unaddressed budget gaps
  which threaten delivery from 2023/24 to 2026/27. We recommended that the Authority should revisit
  the Medium-Term Financial Plan at the earliest opportunity. Business cases should be developed to
  support additional savings plans to fully address the budget gaps in the medium term.
- On 22 March 2024 we identified a significant weakness in the Authority's arrangements for financial sustainability. The Authority was overseen by an Improvement and Assurance Board between January 2021 and February 2024. The Government appointed Commissioners in February 2024.
   We recommended that the Authority should engage fully and at pace with the improvement and

intervention plans developed by Commissioners. Whilst we made a Statutory Recommendation around savings plans on 9 February 2024, it will be important that the Authority works proactively with Commissioners to deliver the full range of improvements highlighted in our previous auditor reports and highlighted by the Improvement and Assurance Board across the organisation.

- On 25 February 2022, we identified two significant weaknesses in the Authority's governance arrangements. These were in relation to:
  - We identified the Authority's governance arrangements for its companies as a risk in prior years and this risk was confirmed through our report in the Public Interest on Robin Hood Energy Ltd in August 2020. Since then, and particularly since January 2021, the Authority has started a wide-ranging programme to improve company governance and review company structures. While the Authority has taken some important steps to improve its company governance arrangements, there remains much to do and the extent of this work reinforces the deep-seated issues which previously existed in this area. We recommended the Authority should maintain the momentum it has now achieved in rationalising its company arrangements and improving governance by ensuring that the planned increase in resources in this area, particularly in the form of the shareholder team, is effective and sufficient; continuing efforts to ensure that the Authority is appropriately represented on the boards of its subsidiaries and associates and that its representatives fully understand their role as directors and their responsibilities towards the company and, putting in place an overall strategy for its involvement in companies, building on the guiding principles which have recently come into use.
  - Delays to the production of the Authority's financial statements for 2020/21. We recommended the Authority ensures it has sufficient resources and priority are given to the accounts preparation process, commensurate with the Authority's complexity and challenges. Officers should also strengthen arrangements to ensure that there can be no repeat of the loss of crucial valuation records, which resulted in delays to the accounts and the incurring of significant sums on a repeat valuation process. On 24 February 2023, we identified this risk continued and further recommended that the Authority ensure external audit queries and issues are resolved at the earliest opportunity. The Authority should then ensure that sufficient resources and priority are given to the accounts preparation process, commensurate with an Authority of Nottingham City Council's complexity and challenges.
- On 24 February 2023, we identified two significant weaknesses in the Authority's governance arrangements. Firstly, governance failings and £40 million historic accounting errors were uncovered with one subsidiary and the Authority were to complete strategic reviews of the other companies. Secondly, significant inconsistencies between budgetary information and the final outturn were identified. We recommended that the Authority efforts to review strategic purpose and financial needs of companies should be continued. The Authority should be mindful that risk within subsidiaries could increase with coming inflation and that skilled accountants are required as business partners for companies as well as for core Authority financial reporting roles. We also recommended that they review budgets across the Authority, ideally adopting a zero-based budgeting approach to rebase and justify all expenditure.
- On 24 February 2023, we identified a significant weakness in the Authority's governance
  arrangements. Due to recruitment and retention within corporate and key services, there is a lack of
  management capacity. We recommended that the Authority should continue to prioritise recruitment
  and should seek longer-term certainty where interim posts are shortly expiring. Additionally, the
  Authority needs to review its pay policy to ensure it is able to recruit and retain talent.
- On 24 February 2023, we identified two significant weaknesses in the Authority's arrangements for improving economy, efficiency and effectiveness. These were in relation to:
  - Ofsted findings from an unannounced inspection of Nottingham City Council's Children's Service in July 2022 where an 'inadequate' grade for 'overall effectiveness'. Ofsted first identified weakness in service performance in 2019 and the 'inadequate' rating represents a failure to take appropriate action. We recommended that the Authority's Improvement Plan and associated actions for Children's Services should be agreed at the earliest opportunity. Working with the Improvement and Assurance Board and other appointed partners will be essential for securing better outcomes for children going forward.

The Authority was not able to demonstrate best value through procurement. We recommended that the Authority needs to implement the recommendations from the independent review of its procurement function, which aims to develop a new operating model as soon as possible. The Authority needs to put a combination of measures, including education, filling vacancies within procurement, tightening of procedures, stricter review and approval of dispensations and increased personal consequences for non-compliance. It will be important that the levels of compliance continue to be closely monitored, and these measures be enhanced if necessary.

As part of our work on the Authority's arrangements for financial sustainability and governance for the year ended 31 March 2024, we have reviewed the Authority's progress implementing these recommendations. Insufficient progress had been made by the Authority in addressing the significant weaknesses identified, therefore the significant weaknesses in arrangements remain in place.

Additionally, on 14 February 2025 we identified for the year ended 31 March 2024:

- A new significant weakness in the Authority's arrangements for financial sustainability. We
  identified for the 2023/24 financial year that inconsistencies in budget information, inadequate
  forecasting and the identification and modelling of demand, unclear lines of accountability and
  poorly communicated reserves policy changes undermined the accuracy with which the
  Authority was able to accurately identify financial pressures during 2023/24.
  - We recommended that the Authority should consider whether there is scope for the central finance team and the budget holders to work more collaboratively to agree the budget for 2025/26. Mutual agreement at the outset on the budget and the work to be delivered within it, coupled with a clearer understanding of demand, may help build a stronger foundation for then holding financial performance through the year to account.
- Two new significant weaknesses in the Authority's governance arrangements. These were in relation to:
  - Risk management arrangements during the 2023/24 financial year. Risk identification at project level was not repeated across the organisation; and the Audit Committee only received the risk register once during the year. We recommended the Authority produces, at pace, an improvement plan looking at areas of priority for risk management that will support further embedding of risk management. This will include further training both officers and members, refresh of risk templates and refresh the corporate risks together with the risk appetite.
  - The Internal Audit team was under-resourced during the 2023/24 financial year, which affected timing of the programme of work. An interim Head of Internal Audit left before a replacement was in post. We recommended the Authority seeks a permanent solution to the senior and other resourcing needs of the Internal Audit function. The Internal Audit function should be enabled to provide a strong independent voice within the Authority and resourcing should be at a level that enables timely completion and reporting of full Internal Audit programmes of work.
- A new significant weakness in the Authority's arrangements for improving economy, efficiency and effectiveness for 2023/24. We identified there were significant weaknesses in the arrangements for the ongoing safety and quality of social housing during the year. On 15 January 2025, the Regulator of Social Housing released a regulatory judgement highlighting failings in both safety and quality and stated that there is evidence of serious impact on outcomes for tenants. The regulator's report provided further evidence that the areas of concern we identified in the arrangements during the 2023/24 financial year were serious and required significant improvement. We recommended that the Authority should agree a plan for actioning findings from the Regulator of Social Housing and should ensure that this is aligned with the wider improvement plan.

#### **Responsibilities of the Authority**

The Authority is responsible for putting in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

## Auditor's responsibilities for the review of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 to be satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

We undertake our review in accordance with the Code of Audit Practice, having regard to the guidance issued by the Comptroller and Auditor General in November 2024. This guidance sets out the arrangements that fall within the scope of 'proper arrangements'. When reporting on these arrangements, the Code of Audit Practice requires auditors to structure their commentary on arrangements under three specified reporting criteria:

- Financial sustainability: how the Authority plans and manages its resources to ensure it can continue to deliver its services;
- Governance: how the Authority ensures that it makes informed decisions and properly manages its risks; and
- Improving economy, efficiency and effectiveness: how the Authority uses information about its costs and performance to improve the way it manages and delivers its services.

We document our understanding of the arrangements the Authority has in place for each of these three specified reporting criteria, gathering sufficient evidence to support our risk assessment and commentary in our Auditor's Annual Report. In undertaking our work, we consider whether there is evidence to suggest that there are significant weaknesses in arrangements.

## Report on other legal and regulatory requirements – Delay in certification of completion of the audit

We cannot formally conclude the audit and issue an audit certificate for Nottingham City Council for the year ended 31 March 2024 in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice until we have completed the work necessary in relation to consolidation returns, including Whole of Government Accounts (WGA), and the National Audit Office has concluded their work in respect WGA for the year ended 31 March 2024. We are satisfied that this work does not have a material effect on the financial statements for the year ended 31 March 2024.

#### Use of our report

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 85 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Signature: XX

Andrew Smith, Key Audit Partner

for and on behalf of Grant Thornton UK LLP, Local Auditor

Birmingham

Date: XX